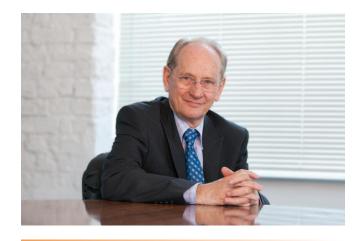


2017 results

27th July 2017



Chairman's statement



- Record revenue of £536.8m, with an underlying growth of 14%
- Strong revenue growth in encoder, measurement and automation, calibration and co-ordinate measuring machine product lines in our Metrology business
- Revenue growth in all healthcare product lines
- 25% increase in adjusted profit before tax
- 90% increase in statutory profit before tax
- Capital expenditure of £42.6m, providing for future growth
- Headcount increase of 244, including 91 graduates and apprentices
- Strong balance sheet, with cash of £51.9m at the end of the year, compared with £21.3m last year.
- Dividend increased by 8.3% to 52.0p (2016: 48.0p)

2017 Final results

Renishaw plc 2



Financial highlights (continuing operations)

	2017 £m	2016 Restated £m	Change
Revenue	536.8	427.2	26%
A.P. ata Laur Cit Lafe and to	400.4	07.5	050
Adjusted profit before tax	109.1	87.5	25%
Statutory profit before tax	117.1	61.7	90%
Tax	(14.3)	(10.0)	43%
Profit after tax	102.8	51.7	99%
Adjusted earnings per share	132.4p	100.4p	32%
Statutory earnings per share	141.3p	71.8p	97%
Dividend per share	52.0p	48.0p	8%





Restatements and alternative performance measures

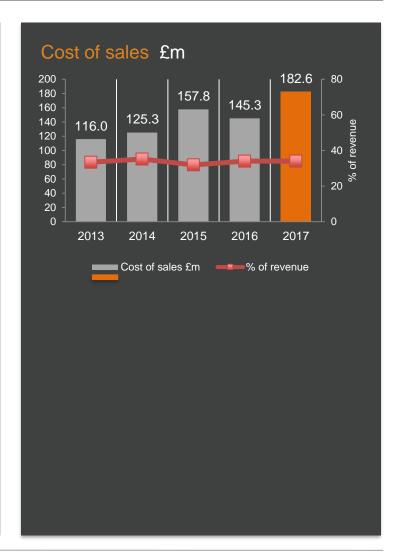
	2017	2016 Restated	
	£m	£m	
2016 reported profit		80.1	
R&D tax credit		2.4	
Discontinued operations		5.0	
Adjusted restated 2016 PBT		87.5	
Adjusted profit before tax	109.1	87.5	
Fair value gains and losses on financial instruments not effective for cash flow hedging:			
- reported in revenue	11.6	(2.3)	
 reported in losses in the fair value of financial instruments 	(3.6)	(23.4)	
Statutory profit before tax	117.1	61.7	
Discontinued operations:			
Loss before tax from discontinued operations	(15.1)	(5.0)	

Renishaw plc 4



Income statement

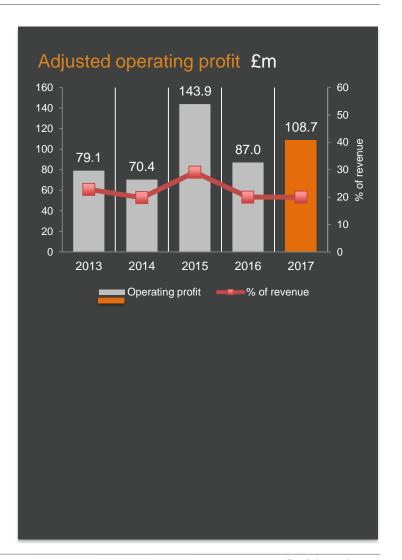
	2017	%	2016 Restated	%	Change
	£m	/0	£m	/0	Change
Revenue	536.8	100	427.2	100	26%
Cost of sales	(182.6)	34	(145.3)	34	26%
Engineering (inc. R&D)	(68.8)	13	(63.3)	15	8%
Gross profit	285.4	53	218.7	51	30%
Distribution costs	(112.7)	21	(93.8)	22	20%
Administrative costs	(52.4)	10	(40.2)	9	30%
Fair value losses on financial instruments	(3.6)	1	(23.4)	5	-85%
Financial expense (net)	(1.5)	-	(0.9)	-	-
Profit from associates	1.8	-	1.4	-	-
Statutory profit before tax	117.1	22	61.7	14	90%
Adjustment to statutory PBT	(8.0)	1	25.7	6	
Adjusted profit before tax	109.1	20	87.5	20	25%





Income statement – Operating profit

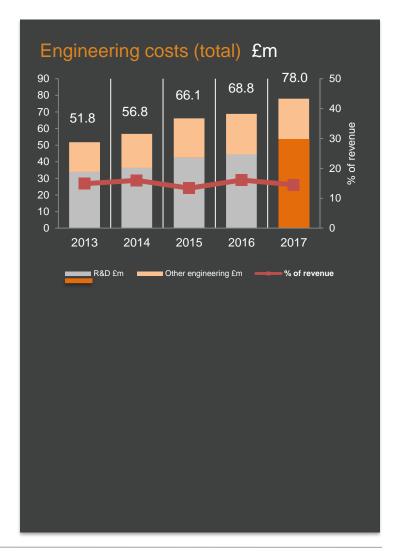
Operating profit - segmental				
	2017 £m	2016 £m	Change %	
Metrology	115.9	90.0	29%	
Healthcare	(7.2)	(3.1)	-132%	
Adjusted operating profit	108.7	87.0	25%	





Income statement – Engineering costs

Engineering costs			
	2017 £m	2016 £m	Change %
Total spend	78.0	68.8	13%
Less capitalised net	2.7	3.1	-13%
Less R&D tax credit	6.5	2.4	171%
Income statement	68.8	63.3	8%
Total spend segmental	2017 £m	2016 £m	Change %
Metrology	68.8	60.9	13%
Healthcare	9.2	7.9	16%
	2017	2016	Change
	£m	£m	%

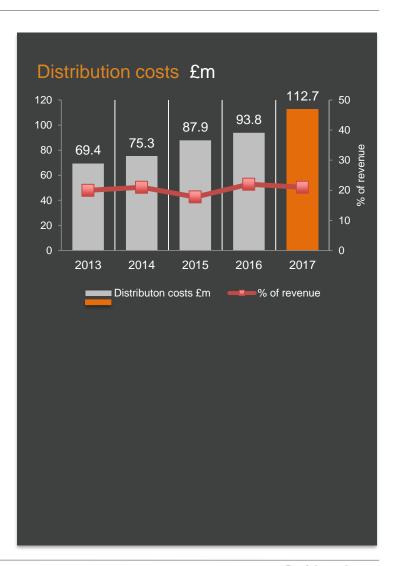




Income statement – Distribution costs

Distribution costs

- •Expansion of global marketing and distribution infrastructure to support new and existing products with the addition of 55 sales, marketing and application engineering employees.
- •Distribution costs up 20.1% from last year, 21.0% of revenue (2016: 22.0%).
- •Our representative office in Turkey has been converted into a trading subsidiary to facilitate solution selling in the territory.
- •Costs substantially higher due to currency impact on overseas operations.



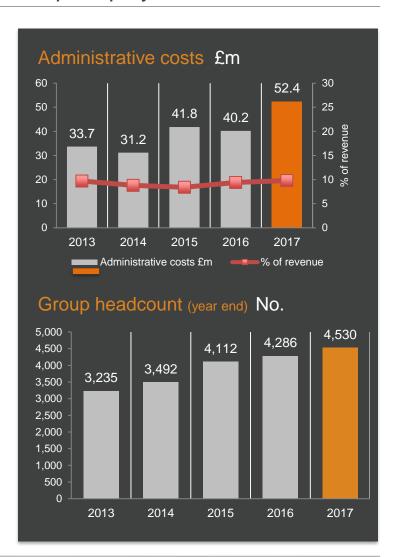


Income statement – Administrative costs and Group employees

Group headcount (at June)

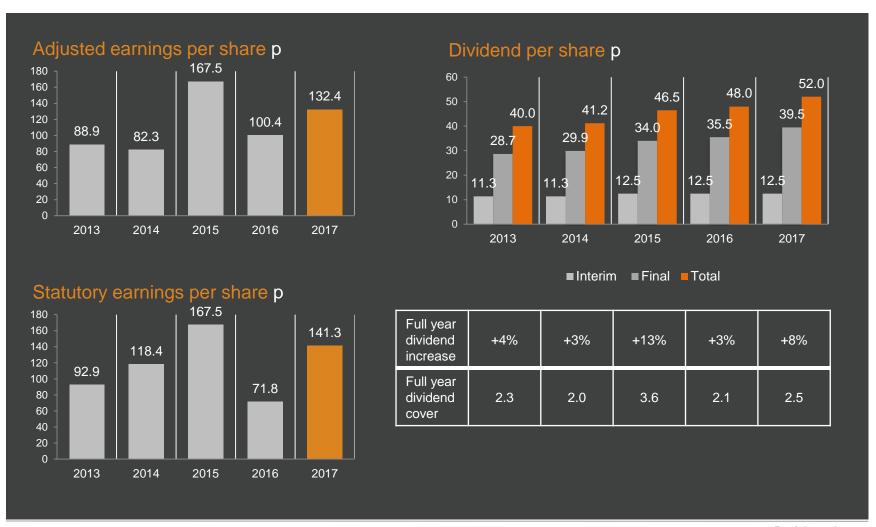
	2017 No.	2016 No.	Change No.
UK	2,880	2,782	98
Overseas	1,650	1,504	146
Total	4,530	4,286	244

- •Continued growth in employees to support investment in new product development and expansion of marketing and support facilities.
- •Headcount up 244 from June 2016.
- •Increase in employees includes 46 apprentices and 45 graduates.
- Additionally we are sponsoring 103 students at UK universities mostly on engineering, science and software courses.
- •Costs higher due to currency impact on overseas operations.





Adjusted earnings per share and Dividend per share



2017 Final results



Group revenue analysis

	Change at actual fx %	Change at constant fx %
Far East	28.8%	14.2%
Europe	17.8%	11.6%
Americas	29.0%	13.2%
UK & Ireland	21.3%	21.3%
Total	25.7%	14.2%
Revenue by major of	countries	
	2017 £m	2016 £m
China	135.0	106.5
USA	95.9	77.9
Germany	56.4	48.2
Japan	52.2	49.3





Group revenue analysis

Revenue			
	2017 £m	2016 £m	Change %
Metrology	503.4	398.9	26.2%
Healthcare	33.4	28.4	17.8%
Total	536.8	427.2	25.7%

Group:

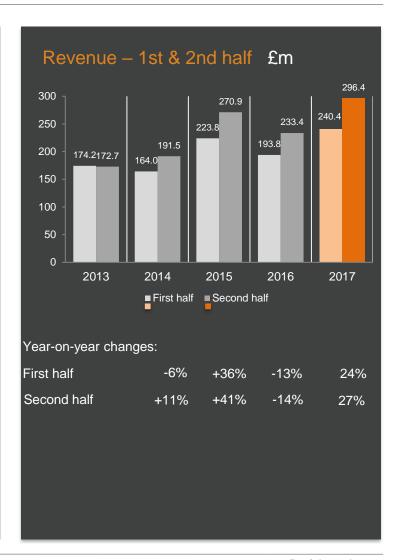
Underlying growth of 14%

Metrology highlights:

- We have experienced growth in all product lines and territories
- There was strong growth in our encoder, measurement and automation, calibration and co-ordinate measuring machine (CMM) product lines.

Healthcare highlights:

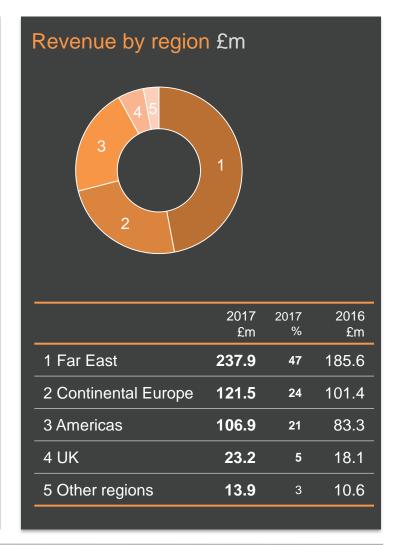
- We experienced growth in all our product lines.
- The medical dental product line has experienced good growth resulting from a continued focus on sales of additive manufacturing technologies into the healthcare market.





Group revenue analysis - Metrology

	2017 £m	2016 £m	Change %
Metrology	503.4	398.9	26.2%
Changes in geographic	area		Change %
Far East			28.2%
Europe			19.8%
Americas			28.4%
UK & Ireland			28.6%
Results			
		2017 £m	2016 £m
Adjusted operating profit		115.9	90.0





New product releases

General products strategy

- Market demands are creating the need for our next generation products.
- Increasing complexity and closer tolerances
 - Increase capability
 - Improve measurement performance.
- Need to reduce costs
 - Increase speed of operation.
- Address global skills shortages
 - Easier to use solutions.





Increased capability / Measurement performance

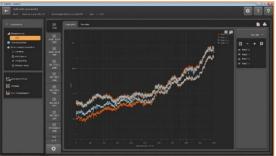
XM-60 multi-axis calibrator

- Measures all of a machine's six degrees of freedom along a linear axis in a single setup.
- Significantly simpler and faster to use than other laser measurement techniques.









New CARTO 2.0 calibration software suite supports XM-60 for test set-up and data analysis.



New XM-60 multi-axis calibrator won German MM Award for Innovation in the Measuring Systems category during AMB exhibition.



Increased capability / Measurement performance

SFP2 surface finish probe

- Surface finish measurement system for new REVO-2 multi-sensor 5-axis measuring head for CMMs
- Significant time savings for users as inspection can be carried out on the same machine, reducing part handling and floor space requirements.









Ease of use / Measurement accuracy

VIONiC™ / VIONiCplus™

- Highly compact, ultra-high accuracy 'all-inone' family of position encoders.
- Combines interpolation and digital signal processing inside the readhead to eliminate the requirement for additional external interfaces.





Advanced Diagnostic Tool (ADT)

- Allows easy system set-up and calibration for the VIONiC family of encoders.
- Software features include automatically generated plots of signal strength vs position, and readhead pitch indication.







Increased capability / Measurement performance

SPRINT system with SupaScan

- Designed for simple integration into machine tool applications requiring exceptionally fast workpiece set-up, and where overall cycle time is critical.
- Also provides the ability to perform advanced scanning functionality such as monitoring the final condition of a component surface.
- SupaScan technology delivers workpiece set-up cycles which measure accurately even at rapid feedrates; testing has seen cycle time reductions of over 70% when compared to standard high-speed touchtrigger cycles.





Increased capability / Measurement performance

Intelligent Process Control (IPC) software for Equator™ gauge

- Allows Equator to be fully integrated into manufacturing processes, either connected to one or multiple machine tools, or within automated manufacturing cells
- IPC software provides the functionality to fully automate tool offset updates after parts have been machined and inspected







Ease of use

Set and Inspect

- Simple to use on-machine app that automatically generates code for probing
- New Program Builder mode allows the creation of more complex probe routines. Inspection cycles are created one feature at a time, culminating in a multi-feature program which can be executed as a standalone program or embedded into existing machine code

Reporter

A real-time process monitoring app.
Generates highly-visual, graphical
representations of measurement data
and displays the pass, fail or warning
status of each measurement.







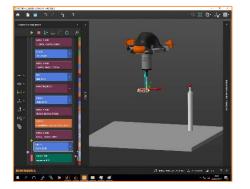
Ease of use

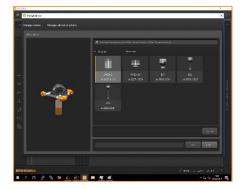
MODUS 2™

- Metrology software that supports Renishaw's 3 and 5-axis CMM sensor technologies, and now our Equator gauging systems
- Interface is simple to learn and faster to program, resulting in improved operational productivity











Highlights / Additive manufacturing

- Opening of Canadian, German and North American Additive Manufacturing Solutions Centres.
- Key additive manufacturing system installations at Airbus (UK), Centre for Advanced Aerospace Technologies (Spain) and Rapid Advanced Manufacturing (New Zealand).
- First sales of the RenAM 500M additive manufacturing system
- Agreement signed in April with FalconTech as solutions centre partner and distributor for AM technology in China, with commitment to purchase 10 RenAM 500M systems over 18 months.





Group revenue analysis - Healthcare

Revenue			
	2017 £m	2016 £m	Change %
Healthcare	33.4	28.4	17.8%
Changes in geograph	ic area		
			Change %
Far East			43.1%
Europe			-5.2%
Americas			39.5%
UK & Ireland			-7.0%
Results			
		2017 £m	2016 £m
Operating loss		(7.2)	(3.1)





Healthcare highlights

- Key neuromate robot sales to Birmingham Children's Hospital (UK), the Boston University Children's Hospital (USA), London Health Sciences Centre (Canada) and the Ohio Riverside Hospital (USA).
- Renishaw's novel drug delivery system to be used in clinical trials with Herantis Pharma plc's drug candidate for the treatment of Parkinson's disease, supported by a €6 million Horizon 2020 grant.
- Healthcare Centre of Excellence opened at Miskin by Rt.
 Hon Carwyn Jones AM, First Minister of Wales facilities
 include the additive manufacture of class 3 custom medical
 devices, a mock non-sterile operating theatre, plus
 education and training areas.







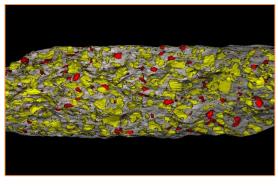
New product releases / Healthcare

Ease of use / Speed

RA802 Pharmaceutical Analyser

- Compact benchtop Raman imaging system for the pharmaceutical industry
- Formulate tablets more efficiently by speeding up the analysis of tablet composition and structure.
- Uses LiveTrack™ focus-tracking technology allowing the analysis of samples with uneven, curved or rough surfaces at high speeds without sample preparation







Awards:

- Best measurement laboratory equipment award at Eurolab 2017 for the RA802
- The Analytical Scientist Innovation Award for LiveTrack[™] real time focus-tracking



New product releases / Healthcare

Speed

Centrus CCD detector

- Engineered exclusively for high speed Raman analysis
- Outstanding performance, even at speeds of over 1800 spectra per second, giving dramatically reduced measurement times
- Available on inVia microscopes and RA802 Pharmaceutical Analyser





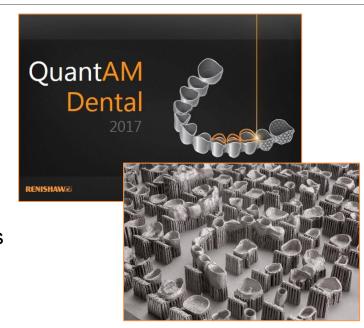


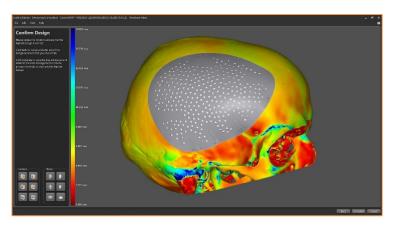
New product releases / Healthcare

Ease of use / increased capability

QuantAM Dental

- Version of QuantAM build preparation software dedicated to dental framework production.
- Eliminates the current need for multiple software packages to prepare for additive manufacturing builds, reducing build preparation time from hours to minutes and reducing software costs.





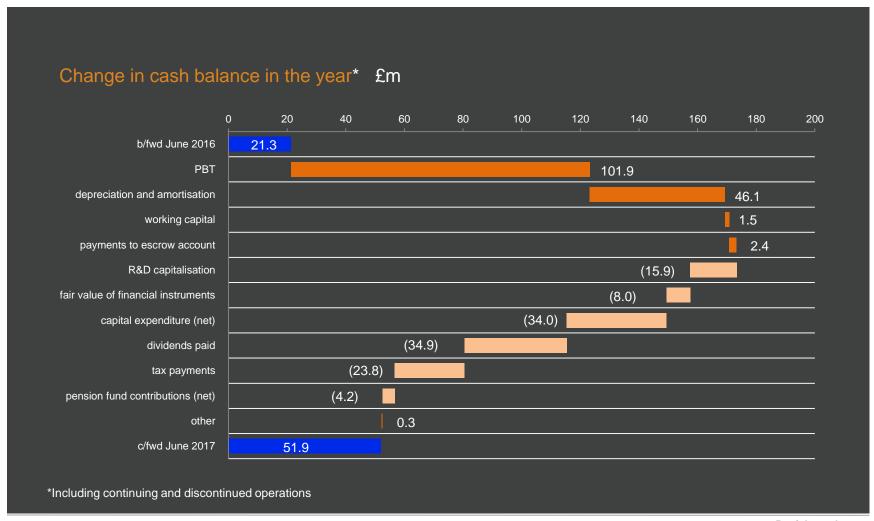
ADEPT

- Software that streamlines the design and manufacture of craniomaxillofacial patient specific implants (PSIs).
- Surgeons and healthcare professionals can quickly and easily design bespoke implants, speeding up implant production time.
- Won a UK Collaborate to Innovate award in the Health & Wellbeing category

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Cash flow

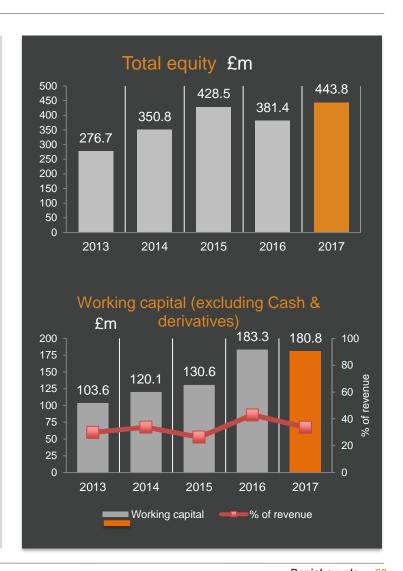


2017 Final results



Balance sheet

£m	June 2017	June 2016	Change %
Property, plant & equipment	228.1	213.9	7%
Intangible assets & investments	61.8	66.9	-8%
Deferred tax assets	39.1	41.0	-5%
Long-term loans to ass. & joint vent.	3.1	-	
Derivatives	3.5	-	
Total non-current assets	335.6	321.9	4%
Inventory	87.7	95.0	-8%
Debtors	155.7	135.0	15%
Pension fund cash escrow	12.9	15.3	-16%
Cash	51.9	21.3	1449
Derivatives	(25.3)	(19.9)	27%
Creditors (current)	(62.6)	(46.7)	34%
Net current assets	220.3	200.0	10%
Deferred tax liability	(13.8)	(22.0)	-37%
Pension fund deficit	(66.8)	(67.8)	
Derivatives	(31.5)	(50.7)	-38%
Net assets, equal to Total equity	443.8	381.4	16%



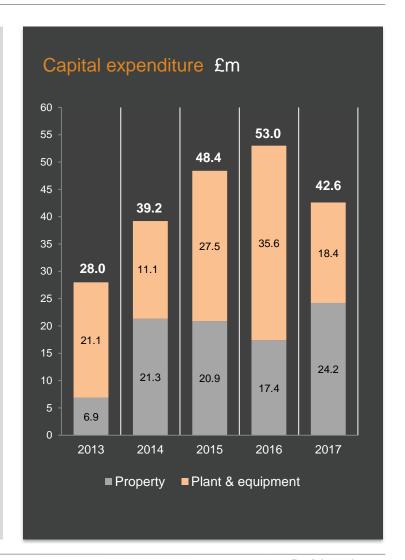
2017 Final results



Capital expenditure

	2017 £m	2016 £m
Capital expenditure	42.6	53.0

- Property
 - Completion of our new USA headquarters, close to Chicago.
 - Completion of premises for Renishaw Advanced Consulting and Engineering Inc, in Detroit, USA.
 - Expansion and refurbishment in Spain, Sweden, Germany and France.
 - New office purchase for our subsidiary in Hungary.
- Plant & equipment
 - £18.4m expenditure on plant and equipment in 2017 (2016: £35.6m).





Property



Renishaw ACE new building

Renishaw Inc new building, demo area





Outlook

The Group is in a strong financial position and continues to invest in the development of new products and applications, along with targeted investment in production, and sales and marketing facilities around the world. We have experienced good growth in 2017 and whilst noting ongoing uncertainty surrounding Brexit and currency exchange rate volatility, your directors remain confident in the long-term prospects for the Group and at this early stage in the year anticipate growth in both revenue and profits in the current financial year.

Renishaw plc



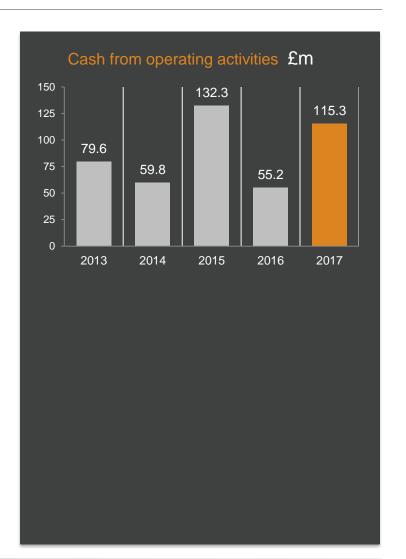
Questions?

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Cash flow from operating activities

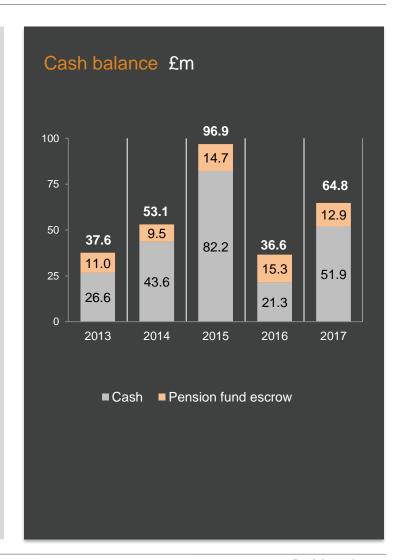
	2017 £m	201 £r
Adjusted profit before tax	102.0	56.
Dannasiation and amountication	40.4	00
Depreciation and amortisation	48.1	29.
Financial income and expenses	1.5	0.
Share of profits from associates	(1.8)	(1.4
Losses from fair value of financial instruments	(8.0)	25.
Increase in inventory	7.2	(17.3
Increase in debtors	(21.1)	(3.0
(Decrease/increase in creditors	15.2	(11.7
Total movement in working capital	1.5	(32.0
DB pension contributions	(4.2)	(2.7
Income taxes paid	(23.8)	(21.9
Cash from operating activities	115.3	55.





Cash flow

	2017 £m	2016 £m
Cash from operating activities	115.3	55.2
Interest received less paid	0	0.6
Dividends paid less received	(34.6)	(33.5)
Fixed assets purchased (net)	(36.2)	(52.3)
Intangible assets & investments	(0.8)	(1.6)
Development costs capitalised	(15.9)	(12.2)
Net movement in escrow account	2.4	(0.5)
Net cash flow	30.2	(44.3)
Cash at start of year	21.3	82.2
Effect of exchange rate changes	0.3	(16.6)
Cash at end of year	51.9	21.3



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